

Agenda

EXAMINATION OF THE BUDGET AND MEDIUM TERM PLAN (MTP) TASK & FINISH GROUP

Date: Wednesday 20 January 2010

Time: 9.00 am

Venue: Mezzanine Room 2, County Hall, Aylesbury

Agenda Item	Time	Page No
8 CABINET MEMBER FOR RESOURCES: FRANK DOWNES Context: Will the proposed budget for 2010/11 and the medium-term plan for subsequent years enable the Council to continue to provide the level of services expected by Buckinghamshire residents?	2.30pm	1 - 20

Issues to be addressed with each Cabinet Member will include:

1. The impact of service reductions and efficiency savings
2. The impact of a possible prolonged economic downturn
3. The balance of statutory and discretionary service provision
4. The effect on service delivery of forthcoming reductions in staff due to Transformation
5. The potential for reducing vacant posts and/or reducing use of agency staff
6. Major corporate risks affecting services within the portfolio
7. Performance outturn for 2009/10 and the implications for 2010/11
8. The adequacy of the capital programme

Background Papers:-

Appendix 1: Revenue Budgets

- a) Recommended Revenue Budgets 2010/11 – 2013/14 and 2009/10 approved budget
- b) Detailed breakdown of Council's revenue budget in each year
- c) Detailed analysis (for Resources portfolio) highlighting the key items that make up the totals for increased income, efficiencies, service



INVESTOR IN PEOPLE



reductions and service developments.

Appendix 2: Capital Budgets

Appendix 3: Quarter 2 Risk Information

Appendix 4: Quarter 2 Performance Information (to follow)

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Members

Mrs P Birchley
Mr M Brand
Mr A Busby
Mr T Butcher

Mr P Hardy (C)
Mr N Hussain
Mr D Polhill
Mr P Rogerson

APPENDIX 1a: Buckinghamshire County Council's Recommended Revenue Budgets 2010/11 - 2013/14 and 2009/10 approved budget

Portfolio	Service	Notes	2009/10 Approved Budget		Budget 2010/11		Budget 2011/12		Budget 2012/13		Budget 2013/14	
			£000s	% of Total	£000s	% of Total	£000s	% of Total	£000s	% of Total	£000s change	% change
Adults and Families	Commissioning & Service Improvement		4,485	1.5%	9,787	3.1%	9,791	3.2%	9,916	3.3%	10,046	3.3%
	Mental Health		6,952	2.3%	6,862	2.2%	6,723	2.2%	6,810	2.3%	6,912	2.3%
	Older People's Services		40,814	13.6%	40,517	12.9%	39,454	12.9%	38,680	13.0%	39,057	12.9%
	OPMH		7,090	2.4%	7,059	2.2%	6,883	2.3%	6,933	2.3%	7,013	2.3%
	Physical & Sensory Disabilities		13,908	4.6%	13,897	4.4%	13,651	4.5%	13,614	4.6%	13,803	4.6%
	Learning & Disability		29,290	9.7%	29,789	9.5%	29,027	9.5%	28,270	9.5%	28,065	9.3%
	Culture & Learning		9,618	3.2%	8,902	2.8%	8,901	2.9%	8,742	2.9%	8,921	3.0%
			112,158	37.3%	116,813	37.2%	114,430	37.5%	112,965	37.9%	113,817	37.7%
Children & Young People	LA Achievement & Learning		15,039	5.0%	14,397	4.6%	14,426	4.7%	14,361	4.8%	14,586	4.8%
	LA Commissioning & Business Improve		14,761	4.9%	12,860	4.1%	12,795	4.2%	12,940	4.3%	13,063	4.3%
	LA Safeguarding		27,569	9.2%	29,825	9.5%	30,213	9.9%	30,714	10.3%	31,241	10.4%
	DSG Achievement & Learning	1	266,535	88.5%	275,739	87.7%	279,249	91.6%	282,948	95.0%	286,698	95.0%
	DSG Commissioning & Business Improv	1	15,563	5.2%	16,424	5.2%	16,580	5.4%	16,747	5.6%	16,916	5.6%
	DSG Grant Funding	1	(284,351)	-94.5%	(294,439)	-93.7%	(298,091)	-97.8%	(301,936)	-101.3%	(305,834)	-101.3%
			55,117	18.3%	54,806	17.4%	55,172	18.1%	55,774	18.7%	56,670	18.8%
Deputy Leader	Policy, Performance and Comms		1,486	0.5%	903	0.3%	867	0.3%	873	0.3%	878	0.3%
	Legal and Democratic		1,449	0.5%	1,503	0.5%	1,483	0.5%	1,498	0.5%	1,513	0.5%
	Planning, Environment and Development		104	0.0%	146	0.0%	147	0.0%	147	0.0%	148	0.0%
	Localities and Safer Communities		5,825	1.9%	5,360	1.7%	5,420	1.8%	5,402	1.8%	5,467	1.8%
				8,864	2.9%	7,912	2.5%	7,917	2.6%	7,920	2.7%	8,006
Leader	Policy, Performance and Comms		3,251	1.1%	3,218	1.0%	3,273	1.1%	3,313	1.1%	3,357	1.1%
			3,251	1.1%	3,218	1.0%	3,273	1.1%	3,313	1.1%	3,357	1.1%
Planning and Environment	Planning, Environment and Development		19,869	6.6%	21,248	6.8%	22,988	7.5%	24,942	8.4%	26,051	8.6%
			19,869	6.6%	21,248	6.8%	22,988	7.5%	24,942	8.4%	26,051	8.6%
Resources	Customer Contact		1,824	0.6%	2,162	0.7%	2,177	0.7%	2,200	0.7%	2,226	0.7%
	Finance & Procurement		7,615	2.5%	7,258	2.3%	7,183	2.4%	7,308	2.5%	7,418	2.5%
	Service Transformation		5,434	1.8%	7,536	2.4%	8,871	2.9%	5,860	2.0%	5,950	2.0%
	Human Resources		2,893	1.0%	3,118	1.0%	3,076	1.0%	3,136	1.1%	3,194	1.1%
	Legal and Democratic		867	0.3%	857	0.3%	842	0.3%	843	0.3%	854	0.3%
	Planning, Environment and Development		6,184	2.1%	5,745	1.8%	5,645	1.9%	5,574	1.9%	5,675	1.9%
	Localities and Safer Communities		149	0.0%	144	0.0%	143	0.0%	139	0.0%	141	0.0%
				24,966	15.8%	26,820	15.6%	27,937	15.0%	25,060	15.3%	25,458
Transportation	Client Transport		20,680	6.9%	20,138	6.4%	20,002	6.6%	19,896	6.7%	19,850	6.7%
	Planning, Environment and Development		1,317	0.4%	1,187	0.4%	1,200	0.4%	1,216	0.4%	1,235	0.4%
	Transport		25,643	8.5%	25,556	8.1%	24,081	7.9%	24,977	8.4%	26,273	8.8%
			47,640	15.8%	46,881	14.9%	45,283	14.9%	46,089	15.5%	47,358	15.7%
	Total Portfolio Net Budget		271,865	90.3%	277,698	88.3%	277,000	90.9%	276,063	92.6%	280,717	93.0%
Below the Line	Treasury Management and Capital Financing		25,111	8.3%	28,495	9.1%	32,034	10.5%	33,578	11.3%	31,784	10.5%
	Other Below the Line Including Contingency		5,887	2.0%	5,649	1.8%	(3,161)	-1.0%	(12,860)	-4.3%	(10,705)	-3.5%
			30,998	10.3%	34,144	10.9%	28,873	9.5%	20,718	7.0%	21,079	7.0%
	Total Net Operating Budget		302,863	100.6%	311,842	99.2%	305,873	100.3%	296,781	99.6%	301,796	100.0%
Use of Reserves	Planned expenditure on New Ways of Working	4	0	0.0%	3,750	1.2%	0	0.0%	0	0.0%	0	0.0%
	Use of Earmarked reserves		(1,805)	-0.6%	(1,270)	-0.4%	(1,000)	-0.3%	1,200	0.4%	0	0.0%
			(1,805)	-0.6%	2,480	0.8%	(1,000)	-0.3%	1,200	0.4%	0	0.0%
	Net Budget Requirement		301,058	100.0%	314,322	100.0%	304,873	100.0%	297,981	100.0%	301,796	100.0%

Financed by:

Formula Grant (RSG & NNDR)	2	(58,732)	19.5%	(59,552)	19.2%	(53,652)	17.4%	(50,671)	16.4%	(47,690)	15.3%
Area Based Grant (ABG)	2	(18,651)	6.2%	(23,734)	7.6%	(21,361)	6.9%	(20,174)	6.5%	(18,987)	6.1%
Net Surplus on Council Tax Collection		(847)	0.3%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Council Tax	3	(222,828)	74.0%	(227,286)	73.2%	(232,968)	75.6%	(238,793)	77.1%	(244,762)	78.6%
Total Financing		(301,058)	100.0%	(310,572)	100.0%	(307,981)	100.0%	(309,638)	100.0%	(311,439)	100.0%
Over/(Under) allocated Budget		0	0.0%	3,750	-1.2%	(3,108)	1.0%	(11,657)	3.8%	(9,643)	3.1%

Impact on General Fund Balance:

Planned use of GF Balance to support New Ways of Working	4	0	0.0%	(3,750)	100.0%	0	0.0%	0	0.0%	0	0.0%
Other Contribution to / (Use of) General Fund	4	0	0.0%	0	0.0%	3,108	100.0%	11,657	100.0%	9,643	100.0%
Balanced Budget		0	0.0%	0	100.0%	0	100.0%	0	100.0%	0	100.0%

2009/10 budgets have been re-based to give a like for like comparison.

General

- 1 DSG = Dedicated Schools Grant. DSG budgets broadly net to zero with a £2m element used to fund elements of Council works chargeable to DSG
- 2 RSG = Revenue Support Grant; NNDR = National Non Domestic Rates: 2010/11 levels informed by CSR 07; 2011/12 levels assume 10% drop on 2010/11base; future years assum additional 5% drops on the 2010/11 base. Similar assumptions have been made for levels of ABG.
- 3 This table currently assumes an increase in Council Tax of 2.0% in 2010/11 and 2.5% from then on.
- 4 The £3.750m reflects the agreed use of general fund balance for the new ways of working programme.
- 5 Work is ongoing to clarify full revenue and capital impact of the Waste Deal. The above figures reflect the original MTP assumptions and may need amendment

APPENDIX 1b											2010-11	
Portfolio	Service	Base Budget	Budget Adjustments	Inflation	Committed Expend.	Increased Income	Efficiency Savings	Service Reductions	Service Developments	Grand Total	FTE Changes (In Year)	
CAB1 Cabinet - Adults and Families	MTP-5EA Commissioning & Service Improvement	4,485	-65	63	5	5,545	-86	-160	0	9,787	-3.0	
	MTP-5EEA Mental Health	6,952	0	145	31	-43	-139	-85	0	6,862	0.0	
	MTP-5EEE Older People's Services	40,814	382	966	120	-640	-825	-1,230	930	40,517	-2.5	
	MTP-5EEH OPMH	7,090	52	194	-3	-68	-33	-174	0	7,059	0.0	
	MTP-5EEM Physical & Sensory Disabilities	13,908	-29	290	-1	86	-34	-587	265	13,897	0.0	
	MTP-5EES Learning & Disability	29,290	41	839	29	-414	-870	0	873	29,789	0.0	
	MTP-5EL Culture & Learning	9,618	-66	99	212	92	-370	-703	20	8,902	-27.1	
CAB1 Cabinet - Adults and Families Total		112,158	315	2,596	393	4,557	-2,357	-2,939	2,088	116,812	-32.6	
CAB2 Cabinet - Children & Young People	MTP-5CAA LA Achievement & Learning	15,039	-193	46	114	-40	-313	-256	0	14,397	-0.4	
	MTP-5CAC LA Commissioning & Business Improvement	14,761	-727	247	81	-191	-383	-929	0	12,859	-2.0	
	MTP-5CAS LA Safeguarding	27,569	1,773	312	1,284	-683	-534	-34	138	29,825	9.0	
	MTP-5CGA DSG Achievement & Learning	266,421	-345	448	9,237	-22	0	0	0	275,739	0.0	
	MTP-5CGC DSG Commissioning & Business	15,678	350	23	443	0	-70	0	0	16,424	0.0	
	MTP-5CGG DSG Grant Funding	-284,351	0	0	-10,088	0	0	0	0	-294,439	0.0	
CAB2 Cabinet - Children & Young People Total		55,117	858	1,077	1,071	-937	-1,300	-1,219	138	54,805	6.6	
CAB4 Cabinet - Deputy Leader	CAB4-5HL Localities & Safer Communities	5,825	-300	11	-34	-6	-9	-167	40	5,360	-1.0	
	CAB4-5HP Planning, Environment & Development	104	35	0	7	0	0	0	0	146	0.0	
	CAB4-5TL Legal & Democratic	1,449	0	2	52	0	0	0	0	1,503	0.0	
	CAB4-5VP Policy, Performance & Comms	1,486	-459	0	8	-9	-58	-65	0	903	0.0	
CAB4 Cabinet - Deputy Leader Total	8,864	-725	14	33	-15	-67	-232	40	7,912	-1.0		
CAB5 Cabinet - Leader	CAB5-5VP Policy, Performance & Comms	3,251	0	1	22	0	-10	-46	0	3,218	0.0	
CAB5 Cabinet - Leader Total		3,251	0	1	22	0	-10	-46	0	3,218	0.0	
CAB6 Cabinet - Planning & Environment	CAB6-5HP Planning, Environment & Development	19,869	0	10	2,527	-74	-1,120	-184	223	21,251	0.0	
CAB6 Cabinet - Planning & Environment Total		19,869	0	10	2,527	-74	-1,120	-184	223	21,251	0.0	
CAB7 Cabinet - Resources	CAB7-5HL Localities & Safer Communities	149	0	0	3	0	-4	-3	0	145	0.0	
	CAB7-5HP Planning, Environment & Development	6,184	-35	84	-13	-12	-300	-164	0	5,744	0.0	
	CAB7-5TL Legal & Democratic	867	0	19	0	0	-17	-12	0	857	0.0	
	MTP-5TA Customer Contact	1,824	369	1	0	0	-53	0	21	2,162	0.0	
	MTP-5TF Finance & Procurement	7,615	0	24	128	-41	-454	-14	0	7,258	-6.0	
	MTP-5TT Service Transformation	5,434	272	66	2,133	-77	-88	-205	0	7,536	-6.4	
	MTP-5VH Human Resources	2,893	378	6	33	-18	-205	-99	130	3,118	-4.5	
CAB7 Cabinet - Resources Total		24,966	984	201	2,284	-148	-1,121	-497	151	26,820	-16.9	
CAB8 Cabinet - Transportation	CAB8-5HH Transport	25,643	-277	1,048	1,530	-453	-1,371	-764	200	25,556	-8.0	
	CAB8-5HP Planning, Environment & Development	1,317	0	9	-77	9	0	-71	0	1,187	0.0	
	CAB8-5HX Client Transport	20,680	11	646	0	-54	-1,059	-87	0	20,138	0.0	
CAB8 Cabinet - Transportation Total		47,640	-266	1,703	1,453	-498	-2,430	-922	200	46,881	-8.0	
Total Portfolio Net Budget		271,865	1,168	5,602	7,783	2,885	-8,404	-6,039	2,840	277,699	-51.9	

3

APPENDIX 1b											2011-12	
Portfolio	Service	Base Budget	Budget Adjustments	Inflation	Committed Expend.	Increased Income	Efficiency Savings	Service Reductions	Service Developments	Grand Total	FTE Changes (In Year)	
CAB1 Cabinet - Adults and Families	MTP-5EA Commissioning & Service Improvement	9,787	0	107	-5	0	-29	-70	0	9,791	-3.0	
	MTP-5EEA Mental Health	6,862	0	76	-1	-19	-100	-95	0	6,723	0.0	
	MTP-5EEE Older People's Services	40,517	0	430	-9	-344	-842	-1,228	930	39,454	0.0	
	MTP-5EEH OPMH	7,059	0	75	0	-60	0	-191	0	6,883	0.0	
	MTP-5EEM Physical & Sensory Disabilities	13,897	0	120	0	-21	0	-610	265	13,651	0.0	
	MTP-5EES Learning & Disability	29,789	0	350	26	-128	-1,010	0	0	29,027	0.0	
	MTP-5EL Culture & Learning	8,902	0	144	-82	-11	-92	-10	50	8,901	-1.6	
CAB1 Cabinet - Adults and Families Total		116,812	0	1,303	-71	-584	-2,073	-2,204	1,245	114,429	-4.6	
CAB2 Cabinet - Children & Young People	MTP-5CAA LA Achievement & Learning	14,397	0	174	110	-32	-126	-97	0	14,426	-1.0	
	MTP-5CAC LA Commissioning & Business Improvement	12,859	0	200	81	-204	-25	-117	0	12,794	-2.0	
	MTP-5CAS LA Safeguarding	29,825	0	457	184	-1	-150	-39	-63	30,213	-1.5	
	MTP-5CGA DSG Achievement & Learning	275,739	0	499	3,017	-6	0	0	0	279,249	0.0	
	MTP-5CGC DSG Commissioning & Business	16,424	0	30	126	0	0	0	0	16,580	0.0	
	MTP-5CGG DSG Grant Funding	-294,439	0	0	-3,652	0	0	0	0	-298,091	0.0	
CAB2 Cabinet - Children & Young People Total		54,805	0	1,360	-134	-243	-301	-253	-63	55,171	-4.5	
CAB4 Cabinet - Deputy Leader	CAB4-5HL Localities & Safer Communities	5,360	0	47	170	-74	-6	-77	0	5,420	0.6	
	CAB4-5HP Planning, Environment & Development	146	0	2	1	0	0	-2	0	147	0.0	
	CAB4-5TL Legal & Democratic	1,503	0	10	-18	0	-12	0	0	1,483	0.0	
	CAB4-5VP Policy, Performance & Comms	903	0	8	8	-10	-42	0	0	867	0.0	
CAB4 Cabinet - Deputy Leader Total		7,912	0	66	161	-84	-60	-79	0	7,917	0.6	
CAB5 Cabinet - Leader	CAB5-5VP Policy, Performance & Comms	3,218	0	34	22	0	0	-1	0	3,273	0.0	
CAB5 Cabinet - Leader Total		3,218	0	34	22	0	0	-1	0	3,273	0.0	
CAB6 Cabinet - Planning & Environment	CAB6-5HP Planning, Environment & Development	21,251	0	53	1,735	-75	-33	0	60	22,991	0.0	
CAB6 Cabinet - Planning & Environment Total		21,251	0	53	1,735	-75	-33	0	60	22,991	0.0	
CAB7 Cabinet - Resources	CAB7-5HL Localities & Safer Communities	145	0	2	3	0	-6	0	0	144	0.0	
	CAB7-5HP Planning, Environment & Development	5,744	0	94	3	-1	-7	-188	0	5,644	0.0	
	CAB7-5TL Legal & Democratic	857	0	5	0	0	-15	-5	0	842	0.0	
	MTP-5TA Customer Contact	2,162	0	21	0	0	-1	0	-6	2,177	0.0	
	MTP-5TF Finance & Procurement	7,258	0	120	88	-165	-239	0	120	7,183	-6.0	
	MTP-5TT Service Transformation	7,536	0	107	1,553	-58	0	-266	0	8,871	-7.0	
	MTP-5VH Human Resources	3,118	0	51	33	-5	-21	-100	0	3,076	-2.5	
CAB7 Cabinet - Resources Total		26,820	0	400	1,680	-229	-289	-559	114	27,937	-15.5	
CAB8 Cabinet - Transportation	CAB8-5HH Transport	25,556	0	1,194	-1,339	-101	-544	-485	-200	24,081	-2.0	
	CAB8-5HP Planning, Environment & Development	1,187	0	14	14	-2	0	-13	0	1,200	0.0	
	CAB8-5HX Client Transport	20,138	0	671	0	-55	-70	-681	0	20,002	0.0	
CAB8 Cabinet - Transportation Total		46,881	0	1,879	-1,325	-158	-614	-1,179	-200	45,283	-2.0	
Total Portfolio Net Budget		277,699	0	5,095	2,068	-1,373	-3,370	-4,274	1,156	277,001	-26.0	

APPENDIX 1b											2012-13	
Portfolio	Service	Base Budget	Budget Adjustments	Inflation	Committed Expend.	Increased Income	Efficiency Savings	Service Reductions	Service Developments	Grand Total	FTE Changes (In Year)	
CAB1 Cabinet - Adults and Families	MTP-5EA Commissioning & Service Improvement	9,791	0	130	-4	0	0	0	0	9,916	0.0	
	MTP-5EEA Mental Health	6,723	0	110	0	-23	0	0	0	6,810	0.0	
	MTP-5EEE Older People's Services	39,454	0	637	989	-350	-2,000	0	-50	38,680	0.0	
	MTP-5EEH OPMH	6,883	0	111	0	-60	0	0	0	6,933	0.0	
	MTP-5EEM Physical & Sensory Disabilities	13,651	0	170	0	-206	0	0	0	13,614	0.0	
	MTP-5EES Learning & Disability	29,027	0	523	-5	-182	-1,092	0	0	28,270	0.0	
	MTP-5EL Culture & Learning	8,901	0	192	62	-20	-27	-415	50	8,742	-7.4	
CAB1 Cabinet - Adults and Families Total		114,429	0	1,871	1,042	-842	-3,119	-415	0	112,966	-7.4	
CAB2 Cabinet - Children & Young People	MTP-5CAA LA Achievement & Learning	14,426	0	245	110	-37	-18	-364	0	14,361	-4.0	
	MTP-5CAC LA Commissioning & Business Improvement	12,794	0	228	81	-86	-53	-25	0	12,939	0.0	
	MTP-5CAS LA Safeguarding	30,213	0	536	184	-1	0	-12	-205	30,714	0.0	
	MTP-5CGA DSG Achievement & Learning	279,249	0	533	3,177	-10	0	0	0	282,948	0.0	
	MTP-5CGC DSG Commissioning & Business	16,580	0	34	133	0	0	0	0	16,747	0.0	
	MTP-5CGG DSG Grant Funding	-298,091	0	0	-3,845	0	0	0	0	-301,936	0.0	
CAB2 Cabinet - Children & Young People Total		55,171	0	1,575	-160	-134	-71	-401	-205	55,774	-4.0	
CAB4 Cabinet - Deputy Leader	CAB4-5HL Localities & Safer Communities	5,420	0	62	45	1	-43	-83	0	5,402	-1.1	
	CAB4-5HP Planning, Environment & Development	147	0	2	1	0	0	-3	0	147	0.0	
	CAB4-5TL Legal & Democratic	1,483	0	15	0	0	0	0	0	1,498	0.0	
	CAB4-5VP Policy, Performance & Comms	867	0	11	0	0	-4	0	0	873	0.0	
CAB4 Cabinet - Deputy Leader Total	7,917	0	90	46	1	-47	-86	0	7,920	-1.1		
CAB5 Cabinet - Leader	CAB5-5VP Policy, Performance & Comms	3,273	0	48	0	0	0	-8	0	3,313	0.0	
CAB5 Cabinet - Leader Total		3,273	0	48	0	0	0	-8	0	3,313	0.0	
CAB6 Cabinet - Planning & Environment	CAB6-5HP Planning, Environment & Development	22,991	0	73	1,929	-90	-111	-96	250	24,945	0.0	
CAB6 Cabinet - Planning & Environment Total		22,991	0	73	1,929	-90	-111	-96	250	24,945	0.0	
CAB7 Cabinet - Resources	CAB7-5HL Localities & Safer Communities	144	0	2	0	0	0	-7	0	140	-0.2	
	CAB7-5HP Planning, Environment & Development	5,644	0	114	-13	0	-2	-171	0	5,573	0.0	
	CAB7-5TL Legal & Democratic	842	0	8	0	0	-1	-7	0	843	0.0	
	MTP-5TA Customer Contact	2,177	0	31	0	0	-8	0	0	2,200	0.0	
	MTP-5TF Finance & Procurement	7,183	0	163	88	76	-82	0	-120	7,308	-2.7	
	MTP-5TT Service Transformation	8,871	0	122	-2,497	-47	0	-590	0	5,860	-1.5	
MTP-5VH Human Resources	3,076	0	69	33	-8	0	-34	0	3,136	-1.0		
CAB7 Cabinet - Resources Total		27,937	0	510	-2,389	22	-93	-809	-120	25,058	-5.4	
CAB8 Cabinet - Transportation	CAB8-5HH Transport	24,081	0	1,293	84	-98	-383	0	0	24,977	0.0	
	CAB8-5HP Planning, Environment & Development	1,200	0	18	9	-1	0	-9	0	1,216	0.0	
	CAB8-5HX Client Transport	20,002	0	695	50	-57	0	-795	0	19,896	0.0	
CAB8 Cabinet - Transportation Total		45,283	0	2,005	143	-156	-383	-804	0	46,089	0.0	
Total Portfolio Net Budget		277,001	0	6,173	611	-1,200	-3,824	-2,619	-75	276,066	-17.9	

APPENDIX 1b											2013-14	
Portfolio	Service	Base Budget	Budget Adjustments	Inflation	Committed Expend.	Increased Income	Efficiency Savings	Service Reductions	Service Developments	Grand Total	FTE Changes (In Year)	
CAB1 Cabinet - Adults and Families	MTP-5EA Commissioning & Service Improvement	9,916	0	134	-3	-1	0	0	0	10,046	0.0	
	MTP-5EEA Mental Health	6,810	0	132	-1	-29	0	0	0	6,912	0.0	
	MTP-5EEE Older People's Services	38,680	0	796	988	-356	-1,000	0	-50	39,057	0.0	
	MTP-5EEH OPMH	6,933	0	143	0	-63	0	0	0	7,013	0.0	
	MTP-5EEM Physical & Sensory Disabilities	13,614	0	215	1	-27	0	0	0	13,803	0.0	
	MTP-5EES Learning & Disability	28,270	0	659	-5	-238	-621	0	0	28,065	0.0	
	MTP-5EL Culture & Learning	8,742	0	195	-9	-44	2	-15	50	8,921	-0.1	
CAB1 Cabinet - Adults and Families Total		112,966	0	2,273	971	-758	-1,619	-15	0	113,818	-0.1	
CAB2 Cabinet - Children & Young People	MTP-5CAA LA Achievement & Learning	14,361	0	249	110	-22	0	-112	0	14,586	0.5	
	MTP-5CAC LA Commissioning & Business Improvement	12,939	0	232	81	-112	-53	-25	0	13,063	0.0	
	MTP-5CAS LA Safeguarding	30,714	0	549	184	-2	0	0	-205	31,241	0.0	
	MTP-5CGA DSG Achievement & Learning	282,948	0	545	3,219	-14	0	0	0	286,698	0.0	
	MTP-5CGC DSG Commissioning & Business	16,747	0	34	135	0	0	0	0	16,916	0.0	
	MTP-5CGG DSG Grant Funding	-301,936	0	0	-3,898	0	0	0	0	-305,834	0.0	
CAB2 Cabinet - Children & Young People Total		55,774	0	1,609	-169	-150	-53	-137	-205	56,670	0.5	
CAB4 Cabinet - Deputy Leader	CAB4-5HL Localities & Safer Communities	5,402	0	63	45	-1	-10	-33	0	5,467	-0.9	
	CAB4-5HP Planning, Environment & Development	147	0	2	1	0	0	-2	0	148	0.0	
	CAB4-5TL Legal & Democratic	1,498	0	15	0	0	0	0	0	1,513	0.0	
	CAB4-5VP Policy, Performance & Comms	873	0	11	0	-1	-5	0	0	878	0.0	
CAB4 Cabinet - Deputy Leader Total	7,920	0	91	46	-1	-15	-35	0	8,006	-0.9		
CAB5 Cabinet - Leader	CAB5-5VP Policy, Performance & Comms	3,313	0	49	0	0	0	-5	0	3,357	0.0	
CAB5 Cabinet - Leader Total		3,313	0	49	0	0	0	-5	0	3,357	0.0	
CAB6 Cabinet - Planning & Environment	CAB6-5HP Planning, Environment & Development	24,945	0	74	1,381	-43	-32	-272	0	26,054	0.0	
CAB6 Cabinet - Planning & Environment Total		24,945	0	74	1,381	-43	-32	-272	0	26,054	0.0	
CAB7 Cabinet - Resources	CAB7-5HL Localities & Safer Communities	140	0	2	0	0	0	0	0	142	0.0	
	CAB7-5HP Planning, Environment & Development	5,573	0	116	-13	2	0	-3	0	5,674	0.0	
	CAB7-5TL Legal & Democratic	843	0	12	0	0	0	0	0	854	0.0	
	MTP-5TA Customer Contact	2,200	0	31	0	0	-5	0	0	2,226	0.0	
	MTP-5TF Finance & Procurement	7,308	0	165	88	-65	-32	-49	0	7,416	-1.0	
	MTP-5TT Service Transformation	5,860	0	124	102	-48	0	-89	0	5,950	-2.0	
	MTP-5VH Human Resources	3,136	0	70	33	-11	0	-34	0	3,194	-1.0	
CAB7 Cabinet - Resources Total		25,058	0	522	210	-122	-37	-175	0	25,456	-4.0	
CAB8 Cabinet - Transportation	CAB8-5HH Transport	24,977	0	1,357	84	-112	-33	0	0	26,273	0.0	
	CAB8-5HP Planning, Environment & Development	1,216	0	18	10	-1	0	-8	0	1,235	0.0	
	CAB8-5HX Client Transport	19,896	0	716	0	-59	0	-703	0	19,850	0.0	
CAB8 Cabinet - Transportation Total		46,089	0	2,091	94	-172	-33	-711	0	47,358	0.0	
Total Portfolio Net Budget		276,066	0	6,709	2,533	-1,246	-1,789	-1,350	-205	280,718	-4.5	

Portfolio Cabinet - Resources

Service	MTP Reason Code	Activity	Explanation	Data			
				Sum of 10-11 Revenue	Sum of 11-12 Revenue	Sum of 12-13 Revenue	Sum of 13-14 Revenue
CAB7-5HL Localities & Safer Communities	0 Base Budget			149	145	144	140
CAB7-5HL Localities & Safer Communities	1 Budget Adjustments			0	0	0	0
CAB7-5HL Localities & Safer Communities	2 Inflation			0	2	2	2
CAB7-5HL Localities & Safer Communities	3 Committed Expend.			3	3	0	0
CAB7-5HL Localities & Safer Communities	5 Efficiency Savings Total			-4	-6	0	0
CAB7-5HL Localities & Safer Communities	6 Service Reductions Total			-3		-7	
CAB7-5HL Localities & Safer Communities Total				145	144	140	142

Portfolio Cabinet - Resources

Service	MTP Reason Code	Activity	Explanation	Data			
				Sum of 10-11 Revenue	Sum of 11-12 Revenue	Sum of 12-13 Revenue	Sum of 13-14 Revenue
CAB7-5HP Planning, Environment & Development	0 Base Budget			6,184	5,744	5,644	5,573
CAB7-5HP Planning, Environment & Development	1 Budget Adjustments			-35	0	0	0
CAB7-5HP Planning, Environment & Development	2 Inflation			84	94	114	116
CAB7-5HP Planning, Environment & Development	3 Committed Expend.			-13	3	-13	-13
CAB7-5HP Planning, Environment & Development	4 Increased Income Total			-12	-1	0	2
CAB7-5HP Planning, Environment & Development	5 Efficiency Savings	MTP-7HPDD BS & FM Manager	Amersham area office rents Renegotiation of rental charges	-50	0	0	0
CAB7-5HP Planning, Environment & Development	5 Efficiency Savings	MTP-7HPDD BS & FM Manager	Service review Review and revision of minor costs and historic recharges	-56	0	0	0
CAB7-5HP Planning, Environment & Development	5 Efficiency Savings	MTP-7HPDG Strategic Property & Asset Management	NA2: Head of Service Restructuring	-112			
CAB7-5HP Planning, Environment & Development	5 Efficiency Savings Total			-300	-7	-2	0
CAB7-5HP Planning, Environment & Development	6 Service Reductions	MTP-7HPDD BS & FM Manager	Building Maintenance & Facilities Removal of night security &	-40			
CAB7-5HP Planning, Environment & Development	6 Service Reductions	MTP-7HPDD BS & FM Manager	Reduction in cleaning contract for office buildings	-120	-188	-170	0
CAB7-5HP Planning, Environment & Development	6 Service Reductions		Day to day and planned maintenance Reduced day to day and planned maintenance of BCC buildings	-164	-188	-171	-3
CAB7-5HP Planning, Environment & Development	Total			5,744	5,644	5,573	5,674

Portfolio Cabinet - Resources

Service	MTP Reason Code	Activity	Explanation	Data			
				Sum of 10-11 Revenue	Sum of 11-12 Revenue	Sum of 12-13 Revenue	Sum of 13-14 Revenue
CAB7-5TL Legal & Democratic	0 Base Budget			867	857	842	843
CAB7-5TL Legal & Democratic	2 Inflation			19	5	8	12
CAB7-5TL Legal & Democratic	5 Efficiency Savings Total			-17	-15	-1	0
CAB7-5TL Legal & Democratic	6 Service Reductions Total			-12	-5	-7	0
CAB7-5TL Legal & Democratic Total				857	842	843	854
MTP-5TA Customer Contact	0 Base Budget			1,824	2,162	2,177	2,200
MTP-5TA Customer Contact	1 Budget Adjustments			369	0	0	0
MTP-5TA Customer Contact	2 Inflation			1	21	31	31
MTP-5TA Customer Contact	4 Increased Income Total			0	0	0	0
MTP-5TA Customer Contact	5 Efficiency Savings	MTP-7TAAE Customer Contact	CSA's CRM Efficiency Loose 1.5 FTE CSA's. However, the remaining team should be able to manage the expected level of transactions as a result of CRM and CSE systems implementationslow down effect on the pacts and volume of services migrating to CC.	-47	-1	-6	-3
MTP-5TA Customer Contact	5 Efficiency Savings Total			-53	-1	-8	-5
MTP-5TA Customer Contact	7 Service Developments Total			21	-6	0	0
MTP-5TA Customer Contact Total				2,162	2,177	2,200	2,226

Portfolio Cabinet - Resources

Service	MTP Reason Code	Activity	Explanation	Data			
				Sum of 10-11 Revenue	Sum of 11-12 Revenue	Sum of 12-13 Revenue	Sum of 13-14 Revenue
MTP-5TF Finance & Procurement	0 Base Budget			7,615	7,258	7,183	7,308
MTP-5TF Finance & Procurement	1 Budget Adjustments			0	0	0	0
MTP-5TF Finance & Procurement	2 Inflation			24	120	163	165
MTP-5TF Finance & Procurement	3 Committed Expend.			128	88	88	88
MTP-5TF Finance & Procurement	4 Increased Income	MTP-7TFAJ Managed Services	Pensions Systems upgrade Income from Pension Fund to cover systems upgrade Service Development below		-120	120	
MTP-5TF Finance & Procurement	4 Increased Income Total			-41	-165	76	-65
MTP-5TF Finance & Procurement	5 Efficiency Savings	MTP-7TFAF FMT & Business Support	NA23 NWR Hays Model Increase in provision as per forecast	-56			
MTP-5TF Finance & Procurement	5 Efficiency Savings	MTP-7TFAF FMT & Business Support	Transformational Finance Restructure. Full year effect, and full realisation of transitional savings, from the restructure of the Finance Service in line with a Shared Service type structure model.	-275	-191	0	0
MTP-5TF Finance & Procurement	5 Efficiency Savings	MTP-7TFPP Procurement	NA2: Head of Service Restructuring	-98			
MTP-5TF Finance & Procurement	5 Efficiency Savings Total			-454	-239	-82	-32
MTP-5TF Finance & Procurement	6 Service Reductions Total			-14			-49
MTP-5TF Finance & Procurement	7 Service Developments	MTP-7TFAJ Managed Services	Pensions Systems upgrade Implementation on Altair system for Pensions See income from pension fund above		120	-120	
MTP-5TF Finance & Procurement	7 Service Developments Total				120	-120	
MTP-5TF Finance & Procurement Total				7,258	7,183	7,308	7,416

Portfolio Cabinet - Resources

Service	MTP Reason Code	Activity	Explanation	Data			
				Sum of 10-11 Revenue	Sum of 11-12 Revenue	Sum of 12-13 Revenue	Sum of 13-14 Revenue
MTP-5TT Service Transformation	0 Base Budget			5,434	7,536	8,871	5,860
MTP-5TT Service Transformation	1 Budget Adjustments			272	0	0	0
MTP-5TT Service Transformation	2 Inflation			66	107	122	124
MTP-5TT Service Transformation	3 Committed Expend.			2,133	1,553	-2,497	102
MTP-5TT Service Transformation	4 Increased Income Total			-77	-58	-47	-48
MTP-5TT Service Transformation	5 Efficiency Savings Total			-88			
MTP-5TT Service Transformation	6 Service Reductions	MTP-7TTSS Service Improvement	Removal of residual pump priming budget back to general fund			-500	
MTP-5TT Service Transformation	6 Service Reductions	MTP-7TTTA ICT	Reduce Axon Consultancy Support - TTBA290 583010 The level of support from Axon will be reduced having no adverse effect on the development of SAP. This is due to the knowledge transfer from Axon to internal staff.	-24	-20	-26	-20
MTP-5TT Service Transformation	6 Service Reductions	MTP-7TTTA ICT	Remove Range 4 post x 2 FTE - TTBA260 144001 / 144002 / 144003 This reduction will reduce training service provided and would lead to an increase use of external training resulting in charges across the Authority.	-62			
MTP-5TT Service Transformation	6 Service Reductions	MTP-7TTTA ICT	Remove Range 8 post - TTBA240 144001 / 144002 / 144003 This reduction will impact the level of support available for key systems e.g. SAP, Swift, ICS, TCO and the ability of the team to respond to everyday incidents and service requests.		-51		
MTP-5TT Service Transformation	6 Service Reductions	MTP-7TTTA ICT	Remove Range 8 post - TTBA280 144001 / 144002 / 144003 This post will be vacant due to retirement but will not be filled. This will impact on the service level support for data protection and project management.			-51	
MTP-5TT Service Transformation	6 Service Reductions Total			-205	-266	-590	-89
MTP-5TT Service Transformation Total				7,536	8,871	5,860	5,950

Portfolio Cabinet - Resources

Service	MTP Reason Code	Activity	Explanation	Data			
				Sum of 10-11 Revenue	Sum of 11-12 Revenue	Sum of 12-13 Revenue	Sum of 13-14 Revenue
MTP-5VH Human Resources	0 Base Budget			2,893	3,118	3,076	3,136
MTP-5VH Human Resources	1 Budget Adjustments			378	0	0	0
MTP-5VH Human Resources	2 Inflation			6	51	69	70
MTP-5VH Human Resources	3 Committed Expend.			33	33	33	33
MTP-5VH Human Resources	4 Increased Income Total			-18	-5	-8	-11
MTP-5VH Human Resources	5 Efficiency Savings	MTP-7VHAA Human Resources	NA2 Senior MGT restructure 1 FTE R10 Post	-86			
MTP-5VH Human Resources	5 Efficiency Savings	MTP-7VHAA Human Resources	NA23 NWR For Contract smoothing	-75			
MTP-5VH Human Resources	5 Efficiency Savings Total			-205	-21	0	0
MTP-5VH Human Resources	6 Service Reductions	MTP-7VHAA Human Resources	1 x Range 10 HR Mgr post Deleting HR Mgr post puts at risk quality of service inc to schools. Less capacity for strategic oversight, professional support to the Authority for major organisational change and highly complex employee relations/safeguarding m		-67		
MTP-5VH Human Resources	6 Service Reductions Total			-99	-100	-34	-34
MTP-5VH Human Resources	7 Service Developments	MTP-7VHAA Human Resources	NA8: Health insurance contributions	130			
MTP-5VH Human Resources	7 Service Developments Total			130			
MTP-5VH Human Resources				3,118	3,076	3,136	3,194
Grand Total				26,820	27,937	25,058	25,456

Capital Programme 2010+ Appendix 2

PROJECT	Year 1 2010 2011	Year 2 2011 2012	Year 3 2012 2013	Year 4 2013 2014	Future yrs	Total
Resources						
Expenditure						
ICT						
Currently Approved Programme						
Website Developments	69					69
Upgrading SAP R/3	10					10
Upgrade To EMS	25	40				65
Implementing Electronic Government	17					17
Data Centre Resilience	158	0	0	0	0	158
Total Currently Approved Programme Costs	279	40	0	0	0	319
New Bids						
Secure Remote Access	73	0	0	0	0	73
Upgrade to Windows 7	50	50	0	0	0	100
Website Search Engine	42	0	0	0	0	42
Total New Bids Costs	165	50	0	0	0	215
Total ICT Expenditure	444	90	0	0	0	534
Funding						
Currently Approved Programme						
Implementing Electronic Government - Grant	-17	0	0	0	0	-17
Data Centre Resilience - Grant	-130	0	0	0	0	-130
Total Currently Approved Programme Funding	-147	0	0	0	0	-147
Total ICT Funding	-147	0	0	0	0	-147
Net ICT Capital Programme	297	90	0	0	0	387





Capital Programme 2010+ Appendix 2

PROJECT	Year 1 2010 2011	Year 2 2011 2012	Year 3 2012 2013	Year 4 2013 2014	Future yrs	Total
Property Expenditure						
Currently Approved Programme						
Minor Works Resources	4,460					4,460
Replace Genes1s Property Management Computer System	115	0	0	0	0	115
SAI	500					500
Total Currently Approved Programme Costs	5,075	0	0	0	0	5,075
New Bids						
Minor Works Resources	0	4,460	4,460	4,460	6,460	19,840
Property Maintenance (Pru Borrowing)	2,000	2,000	2,000	2,000	0	8,000
Property Maintenance Strategy	1,400	1,400	1,400	1,400	1,400	7,000
Total New Bids Costs	3,400	7,860	7,860	7,860	7,860	34,840
Total Property Expenditure	8,475	7,860	7,860	7,860	7,860	39,915
Funding						
Currently Approved Programme						
SAI	-500					-500
Total Currently Approved Programme Funding	-500	0	0	0	0	-500
Total Property Funding	-500	0	0	0	0	-500
Net Property Capital Programme	7,975	7,860	7,860	7,860	7,860	39,415
Total Resources Expenditure	10,629	9,265	7,860	7,860	7,860	43,474
Total Resources Funding	-2,357	-1,315	0	0	0	-3,672
Net Resources Capital Programme	8,272	7,950	7,860	7,860	7,860	39,802

Capital Programme 2010+ Appendix 2

PROJECT	Year 1 2010 2011	Year 2 2011 2012	Year 3 2012 2013	Year 4 2013 2014	Future yrs	Total
General Pump priming:						
Expenditure						
New Bids						
Additional Pump Priming budget	300	300	300	300	0	1,200
Total New Bids Costs	300	300	300	300	0	1,200
Total Pump Priming Expenditure	300	300	300	300	0	1,200
Total General Pump Priming Capital	300	300	300	300	0	1,200
TOTAL SCHEMES BEFORE CENTRAL FINANCING						
	15,991	13,919	13,230	12,630	12,215	67,985
Central Capital Financing						
Capital Receipts	-3,681	-5,284	-7,960	-4,200	-3,000	-24,125
Use of Finance Lease Rents	-700	-700	-700	-700	-700	-3,500
Prudential Borrowing	-7,574	-5,000	-5,000	-5,000	0	-22,574
Central Revenue Financing	-4,036	-2,935	430	-2,730	-8,515	-17,786
Total Central Capital Financing	-15,991	-13,919	-13,230	-12,630	-12,215	-67,985
Balanced Capital Programme After Central Capital Financing						
	0	0	0	0	0	0

Appendix 3: Quarter 2 Risk Information by Exception- Resources

Resources portfolio risk exception (All risks assessed as 12 or above)					
REFERENCE	OWNER				to Dec 2009
RM.HR.12 Delivery of SAP HR Work Programme	Bennett, Lynn	If the SAP HR Systems Team are unable to deliver their work programme and SAP Governance Board requirements, benefits to the council will be delayed/or not realised.	RM01 Risk Score	Actual	12
				Performance	
				Risk Treatment	The SAP Governance Board monitor the delivery of the work programme. The HR Systems Team 'business as usual' work programme is monitored on a quarterly basis by the group manager, HR Services
RM.HR.13 Support to Transformation/AOP Programme	Cobban, Ann	Failure to support the Transformation Programme, including Organisational Redesign could lead to benefits not being realised.	RM01 Risk Score	Actual	12
				Performance	
				Risk Treatment	Close liaison with the Transformation Programme Office assists in planning work to deliver organisational redesign. Regular review of work programmes ensure capacity if released to support Transformation. A team has been set up to support organisational design and transition. It is an advisory team that also supports and advises on engagement and consultation.
RM.HR.18 Delivery of Historical Bank Reconciliation	Price, Lorna	Failure to deliver action plan to resolve historical bank reconciliation issues could result in financial risk, HMRC issues and qualified historical accounts and delays.	RM01 Risk Score	Actual	12
				Performance	
				Risk Treatment	Meetings are held on a quarterly basis with the Head of Service (and from time to time Finance are involved) ensuring that delivery of the historical bank reconciliation is progressing and meeting agreed timescales
RM.HR.19 Externally Commissioned Services	Cobban, Ann	If service providers commissioned on behalf of the Local Authority/ delivering services in partnership with the Local Authority do not have robust employment policies/ advice in place then they (the service provider) are at risk of litigation through the courts regarding employment matters. Result of this could be damage to reputation of the service provider / lack of trust in the service provider resulting in service users and their families going elsewhere/ or coming to the County Council for a service Cost of litigation to the service provider as an employer	RM01 Risk Score	Actual	20
				Performance	
				Risk Treatment	

